EXHIBIT A

Program Transferability Attachment Between MacMurray College and Monmouth College

In an effort to provide the best possible experience for students transitioning from MacMurray College to Monmouth College, Monmouth College has prepared several transfer options for MacMurray College students.

Monmouth College is providing two options for such students:

Option 1 – Convert to Monmouth College's Program
Students with two completed years of coursework or less behind them are encouraged to convert to Monmouth College's current requirements for its various identical or essentially similar degrees, as detailed in the Monmouth College Catalog (https://ou.monmouthcollege.edu/academics/registrar/catalog.aspx).

Option 2 – Teach Out Option

For students in their junior or senior years, Monmouth College has attempted to recreate, as closely as possible, MacMurray College's program of study for its various identical or essentially similar degrees. Monmouth College agrees to help students transferring to Monmouth College under this option graduate on time with as few impediments as possible.

Please see the pages subsequent, which detail Monmouth College courses and plans regarding the identical or essentially similar degrees.

MONMOUTH COLLEGE TEACH-OUT PLANS FOR MACMURRAY COLLEGE STUDENTS

Semester Hour to Credit Hour transfer standards:

MacMurray College 3 semester-hour course = Monmouth College 0.75 course credit

MacMurray College 4 semester-hour course = Monmouth College 1.0 course credit

Integrated Studies Requirements

Mark Willhardt (VPAA) and Dan Ott, INTG Coordinator

No MacMurray transfer will be required to take ILA. For any student bringing in more than 20 credits, all INTG requirements will be waived. If the students bring in 18.75 or fewer credits (75 semester hours at MacMurray College), they will be required to take Integrated Studies courses at the appropriate level: 8.25-16 (33-64), Global Perspectives; 16.25-18.5 (65-74), Reflections. Any transfer with fewer than 18.75 credits will be expected to end their career with Citizenship.

Philosophy Majors

Dan Ott, Chair of Philosophy and Religious Studies

That said, I think we'll just have to assess each student and help them find the best path to completion. If they are later in the program, we might want to work out a topical major for them. If they're earlier on, hopefully the will have a little more of one of these disciplines, perhaps together with an interest leaning toward that discipline and we can do all we can to move them through that major. I know this doesn't help on the recruiting end, but I'm not sure what else we can do.

Psychology / MacMurray College

Joan Wertz, Acting Psychology Department Chair

Overview:

There is quite a bit of overlap between the Psychology majors at Monmouth and MacMurray, both in terms of the requirements and the courses offered. In general, it should not be difficult for freshmen, sophomores, and juniors to transfer and complete degree requirements in four total years. The main challenge will be in the event of a mid-semester transfer, and mostly for graduating seniors. The Psychology Department at Monmouth College is committed to assisting students and helping them to complete their degree requirements.

In the event that a student is mid-semester of a course also offered at Monmouth, we'll do an evaluation of the specific course and requirements to determine whether simply continuing in the course at Monmouth makes sense. If it does not, we will offer the student the opportunity to finish the course in an independent study arrangement with a professor. This will occur for students at any level who need to complete a course which began at MacMurray. If the course is not offered at Monmouth, we will arrange for completion via an independent study arrangement.

Graduating Seniors (Spring 2020):

As the senior capstone course for the two schools is structured differently, any students currently taking Psyc495 will not be able to simply join Monmouth's Psyc420 course. Instead, we will offer an independent study arrangement for any MacMurray students in the middle of this course.

Seniors (one semester remaining):

Students in this situation will be expected to meet MacMurray's graduation requirements. Any courses for the major that the student needs to complete can be taken at Monmouth College (if offered), or completed under an independent study arrangement with a professor. Seniors needing the Senior Seminar will complete Psyc420 at Monmouth.

Tuniors:

Juniors will be expected to meet MacMurray's graduation requirements for Psychology. In the event that a remaining course requirement is not offered at Monmouth College, an appropriate substitution (at the same course level) will be suggested. If no appropriate substitution exists, the requirement will be met via an independent study agreement.

Freshmen and Sophomores:

Freshmen and sophomores will be expected to meet Monmouth's graduation requirements for Psychology. Courses which are offered at both institutions at the same level will seamlessly be counted towards Monmouth's requirements (e.g., Introduction to Psychology, Statistics, Research Methods, Lifespan Development, Physiological Psychology/Biopsychology). Courses offered at both institutions but at different levels (200 at one institution, 300 at the other) will be transferred in and counted as the level at which they were taken at MacMurray (e.g, Health Psychology will count as a 300 level course if taken at MacMurray).

Social Work

Judi Kessler, Chair of Sociology/Anthropology

The following required Human Services courses do not have rough or close equivalents at MacMurray – they would have to be taken at Monmouth College*:

Race & Ethnicity
Criminology
Theories of Counseling (PSYC 355)
Theories of Culture and Society
Medical Anthropology
2nd Anthropology requirement**

It would not be difficult for a MacMurray freshman or sophomore, or 1st semester junior, in Social Work to transfer and fulfill the requirements for the MC Soc-Anth/Human Services degree.

It would be possible, but more difficult, to do so if transferring as a senior. For example, we no longer teach Race & Ethnicity every year.

We need to bear in mind that a B.A. in Social Work is closer to a "vocational degree" that a B.A. in Human Services, in that some MSW programs will give some lower-level masters credit to students with B.A.s in Social Work (MacMurray doesn't offer graduate level study). That said, a B.A. in Social Work is the same as a B.A. in the other social sciences, in that it doesn't qualify students to sit for any social work licensing exams, and to be a terminal-degree licensed social worker the student – no matter what the undergraduate degree - would have to complete a master's program. Finally, a B.A. in Social Work generally does not give the student an advantage when applying for a MSW program, unless the MSW program is offered at the student's undergraduate school.

*It may be that, depending on the individual student's elective history, we might find a substitute for one or more of the MC courses listed.

**There are several MacMurray electives that might serve as a suitable substitute for the 2nd Anth. requirement.

Feperience Credits INTG 101 Speaking 3 INTG 101 Speaking 3 COMM 101 Speaking 3 COMM 101 Speaking 3 COMM 101 Speaking 3 INTG 3XX - 3 Sissence to Modern 3 Various Sissence to Modern 3 Various Sophy 3 CON 306 Steel		And Give & &																	(They don't have a course description in their catalog because this is a new course that is nemally consistent to the course description in their catalog because this is a new course that is near the course of th	Present of the presen						I would be happy to work on this as an independent study, OR one of the following capstones; ECON 400, POLS 415, or PHIL 450/452.												co.) we would accept this transfer, but are not planning to teach this class anytime soon.													
Fixperience organd Speaking 3 1 Speaking 3 1 Wastern World: 3 1 Itseas A Speaking 3 1 Itseas A Service B 3 1 Itseas B Service B 3 1 Itseas B Service B 3 1 Itseas B B B B B B B B B B B B B B B B B B B	MC Equivalence	47	01 Fundamentals of Communication	Composition and Argument 1	-25																					e happy to work on this as an independent study,											Perconal Finance														
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ration Courses (31 Credits): 133 Machurry First Year Experience 134 Introduction to Writing and Speaking 135 Research Writing and Speaking 136 Areas are Conflicts: Renalissance to Modern 137 Value Conflicts in the Western World: 138 Value Conflicts in the Western World: 139 Value Conflicts in the Western World: 130 Value Conflicts in the Western World: 131 And Global Awareness 132 Contemporary Ethical Problems 132 Social and Political 1330 Marcoeconomics 130 Marcoeconomics 131 Marcoeconomics 132 Marcoeconomics 1330 Marcoeconomics 134 Marcoeconomics 135 Political Economy 137 Marcoeconomics 130 Marcoeconomics 130 Marcoeconomics 131 Marcoeconomics 130 Marcoeconomics 131 Marcoeconomics 132 Marcoeconomics 1330 Marcoeconomics 134 Marcoeconomics 135 Political Theory 136 Political Theory 137 Marcoeconomics 138 Marcoeconomics 139 Political Economy 1415 T20 Lunited States History to 1865 1415 T30 Marcoeconomics 1415 T20 Lunited States History to 1865 1415 T30 Marcolaction War Modernity 1415 ScWK 20 Social Welfrer Politics & Service 1416 MARK 33 Principles of Marketing 150 Political Environmental Issues 150 Marcoeconomic Jordinal Law 150 Marcoeconomic Jordinal Law 150 Political Environmental Issues 150 Rockinal Law 150 Political Environmental Issues 150 Rockinal Law 150 Political Environmental States 150 Sad International Politics 150 Political Environmental Politics 150 Political Environmental Politics 150 Political Politic	Credits		m	m	m	m	m	9	9	н		m	m	7 0		m	m	m	æ		m	m	m	.		m	30																							20	021
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Further Equivalencies of Note regarding the PEC Plan:

- ECON-210 and 220 at MacMurray equates to Monmouth ECON-200. Both courses are needed to meet the requirement.
- POLS 215 International Politics at MacMurray equates to Monmouth POLS-270, Introduction to International Relations
- POLS 305 Political Theory at MacMurray equates to Monmouth POLS-230, Political Philosophy course.
- HIST201 at MacMurray equates to Monmouth HIST-110, US History to 1865
- HIST202 at MacMurray equates to Monmouth's HIST-111, US History 1865 to Present.
- PSYC-221 at MacMurray equates to STAT-201/BUSI-205/PSYC-201, depending upon declared major.



Gen Chem I Chem 120 Gen Chem II Chem 122 Guantitative Analysis Chem 313 Instrumental Analysis Chem 314	MacMurray semester taken (according to sample plan) Fall (1st year)	liss T	Semester taken at Monmouth	Notes
Course I e Analysis al Analysis		Monmouth Course	Semester taken at Monmouth	Notes
e Analysis al Analysis				
Analysis		CHEM 140	Fall or Spring	
Analysis			911140	Material tunically taught in gan cham II at other echants is
	Spring (1st year)	no equivalent		spread through other classes in the Monmouth curriculum.
	~	7.0 mon 9.70	Fall or Spring (first year or fall 2nd year); transfer students from community colleges	
	۷ .	CHEM340 +CHEM 325	fake it as juniors Fall (junior or senior year)	Our lab attached to this course (Integrated Lab) counts an extra 0.5 credits
				We teach a foundation lovel increasing any series attended
				we teach a roundation level inorganic every year, this would be an acceptable substitution for Advanced
				Inorganic. We also teach Adv. Inorganic, but our version
Adv. Inorganic Chem 322	~	CHEM 270	Spring (sophomore, junior or senior year)	doesn't have a lab (and we won't be teaching it for the next few years).
Organic I	Assessment of Head	and the second		organic I and II are pretty standard as sophomore level
		CHEM 228	Fall (sophomore year)	courses
		CHEM 230	Spring (sophomore year)	
Biocnem Chem 333	Spring (junior or senior year)?	BIOC 330	Fall (junior or senior year)	
P. CHEM 1	Fall? (junior or senior year)	CHEM 312	Canto action of contract	I'm not sure If CHEM 343 is equivalent to our P. Chem I
			rail (Juliuo) of Senior year)	(thermodynamics); the catalog is not specific.
P. CHEM II Chem 344	Spring? (junior or senior year)	CHEM 322	Spring (junior or senior year)	I'm not sure if CHEM 344 is equivalent to our P. Chem II
				I don't think up will touch this in the
Adv Organic Chem 336	2 9	CHEM 380	Junior or senior year	because of sabbaticals
Material Science Chem 350	۲ (no equivalent		With the right hire in CHEM ENG, we could have a course in
				I think we would substitute a research experience +science
Topics in Science (including				seminar for the Topics in Science. I think they are probably
comprehensive exam) CHEM 420	Spring senior year	CHEM 430 +CHEM 350	junior/senior vear.	using a comprehensive exam instead of doing research
Physics I Phys 201	Fall (junior year?)	Phys 130	Fall usually sophomore year;can be taken as a junior	
Physics II Phys 202	Spring (Junior year?)	Phys 132	Spring usually sophomore year; can be taken as a lunior	
Calc 1 Math 135	Both? (1st year)	Math 151	Usually first year	

Required courses for MacMurray major in yellow To complete MacMurrary chem major, pick 2 courses in green

Required course for Monmouth major

To complete Monmouth major (BA), take one of
the two courses in green

MacMurray ELED Major

Monmouth College ELED Major

Content Area	Course #	Title	Semester Hours	Content Area	Course #	Title	Semester Hours	equate/E DST TR Credit
BIOL	121	Biology	4	LFSC		Elective, GE Requirement	4	equate
EDUC	202	Introduction to Teaching	3	- 10504				EDST TR
EDUC	225	History & Philosophy of Education	3	EDST	350	Topical Foundations in Educational Studies	4	equate
EDUC	237	Technology in Teaching	3	MCTE	402	Educational Technology-Elementary	2	equate
ELED	232	Principles of Elementary Education	3					EDST TR
ELED	236	Intro to Children's Literature	3	MCTE	325	Introduction to Literacy Instruction	4	equate
ELED	238	Integrating Art into ELED	3		UNITED STATE	Part of MCTE 325	2.420	EDST TR
ELED	248	Instrumental Music/Movement into ELED	3			Part of MCTE 325		EDSTTR
ELED	304	Teaching Social Studies & Science	3	MCTE	315/320	Elementary Science/Social Studies Methods	2/2	equate
ELED	307	Language Arts for Elementary Education	3	EDST	205	Foundations of Literacy	4	equate
ELED	308	Reading Methods	3	MCTE	405	Elementary Literacy Methods	4	equate
ELED	312	Classroom Assessment & Measurement	3	MCTE	310	Measurement & Assessment in Education	4	equate
ELED	315	Field Experience Language Arts	3	MCTE	406	Practicum Elementary Literacy Methods	0	equate
ELED	319	Field Experience in Reading	3	MCTE	406	Practicum Elementary Literacy Methods	0	equate
ELED	383	Reading Laboratory	3	MCTE	406	Practicum Elementary Literacy Methods	0	equate
ELED	395	Seminar for ELED	3	MCTE	470	Student Teaching Seminar	4	equate
ELED	464	Clinical Practice ELED	15	MCTE	475	Student Teaching Clinical Experience	12	equate
HIST	101/102	American History	3	HIST		HIST Elective	2	equate
MATH	125	Quantitative Reasoning	3				- Extende	MATH TR
PHSC	301	Physical Science	4					PHSCTR
PSYC	101	General Psychology	3					PSYCTR
PSYC	242	Lifespan Development	3	EDST	151	Human Growth & Development	2	equate
SPED	223	Education of the Exceptional Learner	3	EDST	217	Human Diversity & Exceptionalit	4	equate
				ECON	291	Economics for Elementary Education	2	DOMESTIC STORY
				EDST	110	Elementary Math Core & Foundations	4	
				EDST	220	Theories of Learning	2	
				MATH	210	Foundations of Elementary Math I	4	
				MATH	211	Foundations of Elementary Math II	4	
				MCTE	410	Elementary Math Methods	4	
				MCTE	411	Practicum for Elementary Math Methods	0	
				MCTE	460	Primary Level Whole-Class Practicum	2	
				MCTE	465	Intermediate Level Whole-Class Practicum	2	
				MCTE		Geography Content for Elementary Education	2	
				MCTE	305	Teaching ELL in K-12 Classrooms	2	
				MCTE		Science Content for Elementary Education	4	
				POLS	291	Civics & Political Systems for Elementary Educati	2	



Michael Byron Nelson
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Chair, Department of Political Science

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Draft Recommendations for transfers from the Philosophy, Political Science, and Economics (PPE) Major at MacMurray College. Overall, I think Political Science could accommodate much of this.

Ideally, this would be approved following consultation with department colleagues. I suspect they would be accommodating.

Outline

Current Graduating Seniors ('20)

Current Juniors ('21)

Sophomores and First Years ('22, '23)

Comparison: PPE and Political Science

Monmouth College Political Science Major Requirements

Current Graduating Seniors (Class of 2020)

Key questions:

- 1. Is this a real possibility? Did I read the email correctly about the implication for the school shutting down this year?
- 2. Are we helping them graduate as MacMurray students or as Monmouth students?
- 3. Would they graduate as PPE Majors, or would they have to adopt the majors we have?

If they are graduating as PPE majors from MacMurray, I would be happy to find them slots in our Political Science classes to help them graduate. Most likely they would need their capstone "455" class. I could enroll them in POLS 415 and help them with some sort of end of year project.

If they are graduating as PPE majors from Monmouth, that would be odd and interesting. And probably the plan would be the same as the one just stated above.

If they are graduating as Political Science majors from Monmouth, we may encourage them to load up on courses where we have slots (we have some slots available) and enter in my POLS 415. But I think the right thing to do in this situation would be to accommodate as best we can.

One more recommendation: If they are having to choose one of our majors (Political Science, Economics, or Philosophy), then—provided those other departments are willing—I would recommend we let them choose.

Current Year Juniors (Class of 2021)

Current juniors are in the middle of an interdisciplinary program that doesn't perfectly match-up with philosophy, economics or political science.

Recommendation 1: Have them meet with advisors in the major(s) they most want to join. Students should be able to have some choice of major.

Recommendation 2: Allow for them to transfer most credits into the PS major. The typical "2021 student" will likely need to take the following during their final year:

POLS 200 Comparative Politics
POLS 415 Senior Seminar
2 electives (might be able to be flexible on that)

For Political Science, I would suggest the following course equivalencies:

MacMurray	Monmouth
POLS 100 Introduction to Political Science POLS 203 American Politics POLS 215 International Politics POLS 305 Political Theory Other POLS	POLS 1xx (100-level elective) POLS 103 American Politics POLS 270 Introduction to International Relations POLS 230 Political Philosophy Case-by-case basis Their catalog has incomplete information
PHIL 103 Introduction to Philosophy PHIL 220 Contemporary Ethical Problems PHIL 310 Philosophy of Law PHIL 312 Social and Political Philosophy Other PHIL	POLS 1xx (100-level elective) POLS 2xx (200-level elective) POLS 3xx (300-level elective) POLS 3xx (300-level elective) Case-by-case basis
ECON 320 Political Economy Other ECON	POLS 3xx (300-level elective), could count as our QR requirement Case-by-case basis!

Current Year Sophomores (Class of 2022) and First Years (Class of 2023)

Current Sophomores and First Years have more time to adapt to our program. By the end of their second year, the PPE department's sample program suggests their students might have taken three political science courses, three philosophy courses, and two economics courses, not including electives. They would be about halfway along.

Recommendation: As much as possible, such students would need to take the Monmouth Political Science major as designed, while allowing for the transfer of equivalent *political science* credits from MacMurray. Ideally, only one or two non-political science credits from MacMurray would be applicable to their new Political Science major (as electives).

Quick general comparison between MacMurray's PPE and Political Science:

PPE began as a discipline at Oxford in the 1920s and it is a unique "interdisciplinary discipline" in itself. In the US similar programs have been found in a number of places including, notably, University of Pennsylvania and Yale.

- Structure. The structure of the MacMurray program seems to be roughly equal parts of Philosophy, Economics, and Political Science.
 - o Political Science might not be a bad fit for many of these majors.

- With "Philosophy": At larger universities, it is often possible to do a "political philosophy track" in political science where students would be doing largely philosophy-oriented work. We already require a "Political Philosophy" course for our majors.
- With "Economics": The balance of economics courses is heavier than any political science program I know would naturally incorporate. But Economics is a good and natural fit with political science. My own graduate coursework included two political economy courses and a dissertation committee member who had a PhD in Economics. We could transfer some of the Econ credits.
- Our Political Science major has very similar requirements to the political science portion of the PPE major.
 - The only core class we require that they do not is "Comparative Politics".
- Unknown: How many classes are required for their PPE major?
 - O 13 or 23? At a minimum, it seems they might require 13 courses specific to the major. However, their "electives" requirement suggests they might require as many as 23 of their 3-credit courses. Either way, this seems to be more than what we normally require for a major (which is 10). The major checklist in the catalog seems to blend major requirements with general education requirements and is thus not entirely clear.
 - o At Monmouth we require 10 for the Political Science degree.
- Credits. This is something that our registrar will have to work out. I don't know the exact workload without seeing syllabi, but my rough calculation of the number of course hours suggests to me that their 3 credit course might actually be similar to our 1 credit (normal) course. Their semester looked to be the same length and their TuTh classes are the same amount of time as ours.
- Faculty specialties. Their website lists only two faculty members, one more focused on political science, the other on philosophy:
 - O Based on online research, one of their faculty (Zosel) has a BA in Political Science (Yale), MA in International Policy Studies (Middlebury), and a JD (Mercer). She worked for the CIA and was briefly in charge of implementing Obamacare in Illinois. She uses a similar text for her international politics course to what I have used in the past. While I see no evidence of a PhD, I have no problem thinking that her political science courses would be fine as equivalents. (And from what I can tell she is the only one teaching political science this year.)
 - O The other faculty member (Berg) mentioned on the website has his BA in Philosophy and Political Science (Minn State), an MA in Theology/Doctrine (Luther) and a PhD in Philosophy (Kansas). His courses this year seem to occasionally blend business ethics with the traditional philosophy canon.

Monmouth Political Science Major Requirements

Requirements for the Political Science Major (10 course credits):

All majors must take the following 5 required courses:

POLS 103 American Politics

POLS 200 Introduction to Comparative Politics

POLS 230 Political Philosophy

Note: Political Philosophy is currently taught every other year. Please plan accordingly.

POLS 270 Introduction to International Relations

POLS 415 Senior Seminar

Note: The Senior Seminar is a two-semester class that requires the student be present their entire senior year. If this is a problem, you should contact your political science advisor or the Chair of the department as soon as possible.

All majors must also take at least 1 of the following Quantitative Reasoning in Practice (QRP) Political Science courses:

POLS	208	Understanding Capitalism
POLS	287	Political Psychology
POLS	375	Environmental Politics

Majors must complete 4 other Political Science courses, at least 2 of which are 300 level or above.